ATABANKULU IDP, BUDGET, PMS PROCESS PLAN



2018/2019 FINANCIAL YEAR FOR 5 YEAR IDP: 2nd REVIEW 2019/2020 FINANCIAL YEAR

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1. PURPOSE OF IDP, BUDGET, AND PMS PROCESS PLAN

The purpose of formulating a Process Plan is to ensure the following:

- Involvement of the local community in the development, implementation and review of the municipality's performance.
- To allow the community to participate in the setting of appropriate key performance indicators and performance targets for the municipality.
- To depict and commit on time frames for smooth running and sequence of activities.
- Cost estimates with dedicated involvement from specific role players in the municipality space.

The Process Plan therefore aims to address the following aspects:

- Distribution of roles and responsibilities in the IDP Process;
- Organizational Structures/Institutional Arrangements for the IDP Process;
- Action Plan with time frames and resource requirements;
- Mechanisms and procedures for community and stakeholder participation;
- Mechanisms and procedures for alignment;
- Binding plans and planning requirements from provincial and national level; and
- Cost estimate for the planning process;
- Performance Management System.

2. LEGISLATIVE BACKGROUND

The need for an IDP review is raised in a number of pieces of legislation whereby some give direct guidance and directions on the path to be followed in reviewing IDPs. Therefore the preparation of this IDP Process Plan is a legal requirement as according to the Municipal Systems Act 32 of 2000 Section 28 (1).

a. Constitution of RSA Act 108 of 1996

The Constitution mandates that a municipality must undertake developmentally-orientated planning so as to ensure that it:

- a) strives to achieve the objects of local government set out in section 152;
- b) gives effect to its developmental duties as required by section 153;
- together with other organs of state contribute to the progressive realization of fundamental rights contained in sections 24, 25, 26, 27 and 29;

b. White Paper

The White Paper established the basis for a new developmental local government and characterized it as a system, which is committed to working with citizens, groups and communities to create sustainable human settlements which provide for a decent quality of life and meet the social, economic and material needs of communities in a holistic way. To achieve developmental outcomes will require significant changes in the way local government works. The White paper further puts forward three interrelated approaches which can assist municipalities to become more developmental:

- Integrated development planning and budgeting.
- Performance management.
- Working together with local citizens and partners.

c. Municipal Systems Act 32 of 2000 as amended

The Municipal Systems Act (32 of 2000) is the key legislation that gives direction and guidance on the development processes of the IDP. Chapter five of the act details the process as follows:

Section 29(1) The process followed by a municipality to draft its integrated development plan, including its consideration and adoption of the draft plan, must-

(a) be in accordance with a predetermined programme specifying time-frames for different steps.

Section 27 mandates the district municipality, in consultation with the local municipalities – to adopt a framework for integrated development planning, which shall bind both the district municipality and its local municipalities.

On the basis of the agreed framework plan, Section 28 mandates that each municipal council must adopt a process plan to guide the planning, drafting and adoption and reviewing of its integrated development plan.

Once the IDP document has been prepared, one should bear in mind that thereafter it will have to be reviewed annually as enshrined in section 34:

- (a) A municipal council must review its integrated development plan
 - (i) Annually in accordance with an assessment of its performance measurements in terms of section 41; and
 - (ii) To the extent that changing circumstances so demand; and
- (b) May amend its integrated development plan in accordance with prescribed process.

d. Local Government: Municipal Planning and Performance Management Regulations, 2001

To develop further guidelines and clarity in the issues of IDP, regulations were issued in 2001. The Municipal Planning and Performance Management Regulations set out in detail requirements for Integrated Development Plans.

e. Municipal Finance Management Act, 2003

The MFMA (56 of 2003) speaks about promotion of cooperative governance and makes special emphasis on alignment of the IDP and the Budget. This is enshrined in chapter five of the MFMA (Act 56 of 2003) S 35.

3. THE FRAMEWORK PLAN

The Alfred Nzo District Municipality will prepare framework informed by individual local municipalities. The function of the Framework plan is to ensure that the process of the district IDP and local IDP's are mutually linked and can inform each other ensuring co-operative governance as contained in section 41 of the Constitution. The Framework must:

- a. Identify the plans and planning requirements binding in terms of national and provincial legislation and identify those which were omitted in the past IDP process.
- Identify the matters to be included in the district and local IDP's that require alignment.
- c. The preparation and review of relevant sector plans and their alignment with the IDP.
- d. Determine procedures for consultation between the district municipality and the local municipalities.
- e. Determine the procedures to effect amendments to the Framework Plan
- f. Incorporate comments from the MEC and those derived from self-assessments.
- g. Provide guidelines for the Performance Management System and IDP implementation and communication plans.

4. MECHANISMS AND PROCEDURES FOR ALIGNMENT

Alignment is the instrument to blend and integrate the top-down and bottom-up planning process between different spheres of government. There are two main types of alignment required:

- Between municipalities and the district to ensure that planning processes and issues are coordinated and addressed jointly.
- Between local government (municipalities/districts) and other spheres especially provincial/national sector departments, particularly in terms of programmes and budget alignment.

The District Municipality has the responsibility to ensure that alignment between the local municipalities occurs.

It is important for municipalities to take note of both National and provincial budgeting cycles to ensure relevant and useful input into the budgeting processes of national and provincial government at strategic times. In so doing, municipalities will ensure that their priorities are captured and addressed and that IDP implementation is facilitated.

5. ALIGNMENT WITH OTHER GOVERNMENT PROGRAMMES/POLICIES

To ensure that all relevant binding and non-binding national and provincial legislation including policies, government priority programmes and strategies are considered in the IDP process of the municipality, as a district we looked at the relevant information pertaining to the district to address issues emanating from the programmes/policies listed below.

5.1 National Government Priority Areas

The National Government has committed itself to make a difference in the lives of people by addressing five key priority area being education, fighting crime, health, employment and rural development. Government is moving with speed to ensure that the aims of its five key priorities are met.

a) Improved Health care Services

Plans are already in place to set up a National Health Insurance (NHI) by 2013. This will ensure that all South Africans, even those who are not on medical aid, will have access to affordable quality healthcare.

b) Rural Development

On rural development, government, through the Department of Rural Development and Land Reform, started the Comprehensive Rural Development Programme in provinces that were hardest hit by under-development.

This has seen government's War on Poverty Programme being the central point of the Rural Development Programme. It involves various other departments including Social Development, Agriculture and Water Affairs.

c) Job Creation through New Growth Path

National Government through the Department of Economic Development announced its plan to create more than 50 000 jobs every year. The plan is known as the New Growth Path (NGP) and all government stakeholders need to play a role towards realization of the national government approach towards creation of decent jobs. This approach will assist in reducing high dependence on social security grants.

d) Fighting Crime

Government has recently strengthened its crime-fighting programmes with more resources. These include equipment and vehicles, as well as more staff for the South African Police Force.

e) Improved quality of basic Education

On the education front, the Department of Higher Education and Training announced that government would begin fulfilling its promise of providing free education to poor students at institutions of higher learning. These include universities, universities of technology and colleges for Further Education and Training (FET).

5.2 National Spatial Development Perspective

A number of initiatives have been launched over the past couple of years, one of which, the National Spatial Development Perspective (NSDP), was launched by the Presidency in May 2003. The NSDP describes the national spatial development vision of government and the normative principles that underpin this vision. The basic principles of the NSDP underpinning this vision are:

- Economic growth as a prerequisite for the achievement of other policy objectives, key among which would be poverty alleviation.
- Government spending on fixed investment,
- Efforts to address past and current social inequalities should focus on people not places.

In order to overcome the spatial distortions of apartheid, future settlement and economic development opportunities should be channeled into activity corridors and nodes that are adjacent to or link the main growth centers.

5.3 Provincial Growth and Development Plan

The Provincial Growth and Development Plan underline the strategic key focus areas for intervention which are:

- The systematic eradication of poverty
- The transformation of the agrarian economy.
- Developing and diversifying our manufacturing and tourism sectors.
- Building our human resources capabilities.
- Infrastructure, including eradication of backlogs and the development of enabling infrastructure for economic growth and development.
- Public sector and institutional transformation in support of improved service delivery.

5.4 Provincial Spatial Development Plan

In order to plan and manage the spatial implementation of development in the Province it is crucial that all core values of the province are seriously considered by all stakeholders. The core values are intended to achieve integration between stakeholders through better linkages between sectoral programmes, aligned infrastructure, social services, government spending, private sector investment and economic development. The core values or broad development codes for the Eastern Cape Province are recommended to be the following:-

- Environmental integrity and sustainability through achieving a balance between safeguarding natural resources, optimizing the livelihoods of communities and developing a flourishing economy;
- Optimum use of existing resources including agriculture, forestry, renewable energy potential, already impacted land (brown field areas) minerals, bulk infrastructure, roads, transportation and social facilities;
- Reduced settlement sprawl and more compact formalized settlement through densification and diverse, mixed land uses;

- Economy and efficiency of development clustered along strategic transport routes;
- Integration, synergy and linkages between urban and rural areas supported by appropriate infrastructure;
- Community based spatial planning and enforceable land use management based on agreed sustainable community development codes with unified provincial legislation; and
- Correction of the historically distorted spatial patterns of settlement with optimum use of
 existing infrastructure, integration of residential and employment opportunities in close
 proximity to each other;
- Achieving integrated development at community level;

Moving towards sustainable communities in our province will require adaptation of the way we plan and focus our resources to address seven major components of sustainability (Governance, transport and connectivity, appropriate and adequate services, environmental quality, a flourishing and diverse economy, a quality built and natural environment and finally vibrant harmonious and inclusive communities).

5.5 Accelerated and Shared Growth Initiative for South Africa

The following are the highlights that will be considered in the municipal IDP:

- Expanding women's access to economic opportunities
- •Improve budgeting in government, particularly at micro level where they tend revenue and overestimate expenditure.
- •Ensure improvement in expenditure management particularly in government capital investment.
- Address human capacity issues including skills development.

5.6 New IDP Framework for B4 Local Municipalities

The municipality is categorized as B4 (one or two small towns with the majority of the municipal area being rural in its nature) and will have to develop its' IDP in accordance with the new Simplified IDP Framework.

5.7 Community Based Planning and Sustainable Livelihoods

The Department of Local Government and Traditional Affairs has appointed Service Provider on behalf of Ntabankulu Local Municipality to conduct community based planning. All IDP projects to be implemented will be the results of the above approach. Community based planning is done annually through Mayors outreach programs.

5.8 Expanded Public Works Programme

Programmes like the Expanded Public Works Programme (EPWP) are already being implemented through implementation of municipal projects. Refer to Chapter 7: of the Ntabankulu IDP.

5.9 Cabinet Lekgotla Reports

Decisions on issues at the Lekgotla mostly inform the content of the Medium- Term Strategic Framework which in turn guide the budgeting process for the next three years. Therefore the resolutions taken at Cabinet Lekgotla have been considered in drafting municipal IDP. The three strategic focus areas for local government are:

- Mainstreaming of hands on support to improve government and accountability;
- Addressing the structure and arrangement of the state and way of operating; and
- Refine and check policies, regulations and financial calendar fiscal environment that exist and see if they are empowering local government.

5.10 Community Development Workers Programme

Community Development Workers (CDWs) are a key programme of the South African government emanating from the president's 2003 state of the nation address aimed at bridging the gap between government and communities. CDWs are community-based resource persons who liaise, co-ordinate, inform, and assist communities with access to services provided by government with the aim of learning how to progressively meet their needs, achieve goals, realize their aspirations and maintain their well-being.

They are participatory change agents who work with and within communities in which they live, to foster the implementation of Government's programmes. The CDWs are accountable to Government and supported financially and functionally by a range of government spheres and departments.

5.11 Government Outcome Based Approach

The Cabinet Lekgotla adopted 12 Outcomes Approach that strategically address the main strategic priorities for government and these strategic outcomes and outputs will be the strategic focus for of government until 2014. As Local Government Sphere, Ntabankulu Local Municipality will put more emphasis in realizing within its planning and implementation of IDP outputs (Output 7-Single Window of Coordination where local government is the entry point of coordination of government programmes4 for Outcome 9 and that does not exclude other Outcomes, however the municipality can play a coordinating role in relation to other Outcomes.

5.12 New Growth Path

There is growing consensus that creating decent work, reducing inequality and defeating poverty can only happen through a new growth path founded on a restructuring of the South African economy to improve its performance in terms of labour absorption as well as the composition and rate of growth. To achieve that step change in growth and transformation of economic conditions requires hard choices and a shared determination as South Africans to see it through. The Government is committed to forging such a consensus and leading the way by Identifying areas where employment creation is possible on a large scale as a result of substantial changes in conditions in South Africa and globally. Developing a policy package to facilitate employment creation in these areas, above all through:

- a. A comprehensive drive to enhance both social equity and competitiveness;
- b. Systemic changes to mobilize domestic investment around activities that can create sustainable employment; and
- Strong social dialogue to focus all stakeholders on encouraging growth in employment-creating activities.

The New Growth Path must provide bold, imaginative and effective strategies to create the millions of new jobs South Africa needs. It must also lay out a dynamic vision for how we can collectively achieve a more developed, democratic, cohesive and equitable economy and society over the medium term, in the context of sustained growth. The strategy sets out critical markers for employment creation and growth and identifies where viable changes in the structure and character of production can generate a more inclusive and greener economy over the medium to long run. To that end, it combines Macro-economic and microeconomic interventions.

The shift to a new growth path will require the creative and collective efforts of all sections of South African society. It will require leadership and strong governance. It takes account of the new opportunities that are available to us, the strengths we have and the constraints we face. We will have to develop a collective national will and embark on joint action to change the character of the South African economy and ensure that the benefits are shared more equitably by all our people, particularly the poor. Achieving the New Growth Path requires that we address key trade-offs. Amongst other decisions, government must prioritize its own efforts and resources more rigorously to support employment creation and equity; business must take on the challenge of investing in new areas; and business and labour together must work with

government to address inefficiencies and constraints across the economy and partner to create new decent work opportunities.

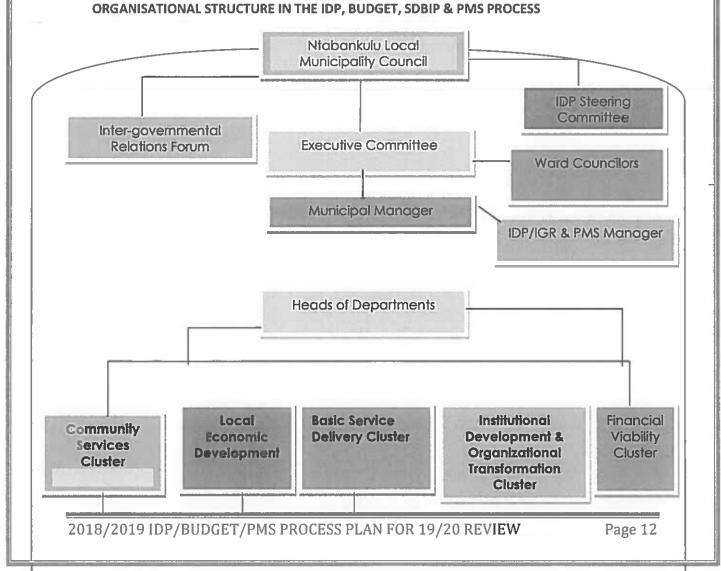
It was therefore imperative for NLM to outline its 5 year strategic development plan with legislative framework as summarized above. Chapter 6 & Chapter 7 Objectives and Strategies, Projects of the IDP directly link the National Priorities, Provincial Priorities with Ntabankulu Strategic Priorities.

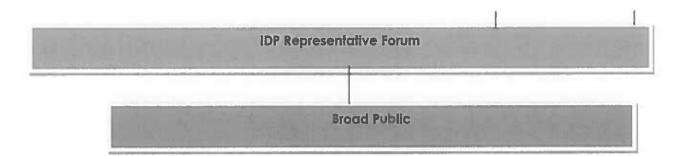
6. INSTITUTIONAL ARRANGEMENTS

6.1 DISTRIBUTION OF ROLES AND RESPONSIBILITIES IN THE INTEGRATED DEVELOPMENT PLAN

It is extremely important to define the roles and responsibilities of the various parties involved in the Integrated Development Plan (IDP) at the beginning of the process. This ensures that the IDP is finalized within the given time frame and according to the prescribed procedure with wide participation and involvement.

The major role-players in this process are depicted in the organizational structure below in figure 1:





The formulation of the IDP has been done through a bottom up approach, therefore the roles and responsibilities that each individual plays in the IDP are described accordingly.

Broad Public

The significance of public participation is emphasized in the Municipal Systems Act, 2000 as the foundation for the IDP Process. It is the responsibility of the Ntabankulu Local Municipality through the ward councilors and IDP & PMS Manager to ensure that the public is encouraged to participate in the affairs of governance through Community Based Planning.

These planning sessions are focuses on creating an understanding of the community requirements, thereby using community strengths and eliminating weaknesses, exploring opportunities and minimizing threats, thus making the Integrated Development Plan most relevant to the community needs and conditions.

The public also participates in formulating a vision for Ntabankulu; the overall needs assessment, objectives and Strategies, Spatial Development Framework and Implementation Plan.

• The media

Notices will be posted in the relevant media (local and provincial newspaper). Where possible the local radio station (ANCR) will be engaged. This will all be an effort to ensure that the public is kept abreast regarding the proceedings.

Ward Based outreach programme

The elected representatives lead by the mayor will lead in community outreach programmes in community halls and public areas to hear firsthand what the public have to say. The review process will be explained to the public so that they have as complete an understanding as possible as to the status of the participation and their previous submissions

• Information notices in public areas

Notices will be posted at popular spaces in around the municipality also to ensure we reach as many community members as possible.

Schools

In an attempt to reach young people and encourage their participation in the development of their community we shall attempt to design a programme that will be made relevant to them whereby we shall encourage senior high school pupils to attend their ward based meetings. This would be done together with the respective councilors and possibly life orientation educators.

• IDP Representative Forum

While the need for broad public participation in the IDP Process is by no means underscored, it is also recognized that a smaller, purpose-made vehicle for more intensive public participation is required. Thus the IDP Representative Forum comprising of the following members will be constituted:

- Mayor
- Members of the Executive Committee
- Councilors:
- Traditional leaders
- Ward Committees
- Heads of Departments/nominated officials from departments;
- District Municipality
- Neighboring municipalities
- Representatives from organized stakeholder groups;
 - ✓ NGO's
 - ✓ CBO's
 - ✓ Organized Business
 - ✓ SMME's
 - ✓ Implementing Agents/Parastals/NGO's
- Representatives from Un-organized groups (identified from broad public participation);
- Nominated Community Representatives;
- Resource Persons; and
- Other interested and affected parties identified from the broad public participation process.

The Mayor or chairperson of the Executive Committee chairs this Forum. The IDP Representative Forum represents the interests of the community. It provides a vehicle for discussion and communication between all stakeholders. This Forum is intensively involved in the identification of needs, formulation of objectives and strategies, identification of projects and formulation of the Spatial Development Framework. The Forum is also responsible for monitoring the implementation of the IDP.

The Forum meets frequently through the course of the formulation of the IDP, to provide input. It is also expected to meet regularly after the IDP had been submitted to the MEC for Local Government to monitor progress made in the implementation of the IDP.

• IDP Steering Committee

This committee ensures cooperation and coordination within the Ntabankulu Local Municipality in the IDP Process. The IDP addresses the full spectrum of local government services and institutional matters and therefore requires interaction between the following stakeholders:

This committee is constituted of the following:

- Mayor
- Speaker
- Whips of all Parties
- Executive Committee Members
- Directors

This Committee gives technical and financial input into the analysis needs assessment, determination of priority issues and proposed projects. The Mayor will therefore table recommendations of this Committee to Council. This Committee also takes responsibility for implementing the IDP as well as monitoring and evaluating the outcomes of the IDP process to ensure that implementation targets are reached.

• IDP, Budget & PMS Technical Committee

The IDP, IGR & PMS Manager is responsible for the management and coordination of the implementation of the IDP, Budget, and SDBIP/PMS Process Plan.

Specific aspects the IDP, IGR & PMS Manager and IDP/PMS and Budget Technical Committee are responsible for include:

- Formulation of the Process Plan; ensuring alignment with Alfred Nzo District Municipality
 Framework Plan
- Management and coordination of the implementation IDP, Budget, SDBIP and PMS process;
- Ensuring involvement of all role players and stakeholders,
- Ensuring that community involvement is effective
- Ensuring that the IDP is completed within the time frames and is aligned to budget;
- Responding to inputs from participants and stakeholders on the draft IDP;
- Consolidate inputs and propose amendments in accordance with the proposals from the MFC for Local Government.

Municipal Manager

The Municipal Manager is responsible for spearheading the IDP, Budget, SDBIP & PMS Process within the Ntabankulu Local Municipality and ensuring coordination between councilors, officials and stakeholders in the process.

In particular integrated planning, budgeting, monitoring service delivery performance is the responsibility of the accounting officer.

Councilors

Councilors are the link between the Ntabankulu Local Municipality and the communities. They are therefore responsible for informing communities of the IDP Process and encouraging them to participate. Ward Councilors coordinate and spearhead the processes of community based planning in the respective wards, which determines IDP objectives, strategies and projects.

Executive Committee and Council

These bodies remain the decision-making bodies in the IDP Process. Although public participation is essential to the process, the Council is responsible for prioritization, oversight role on the implementation of priorities, evaluating and monitoring institutional performance.

The Council also decides on the adoption of the Process Plan which determines the course for the IDP formulation. They also consider the delegation of responsibility for managing, coordinating, implementing and monitoring of the process. The nomination of persons to be in charge of activities in the process is also be decided upon by the Executive Committee & Council.

Ntabankulu Inter- Governmental Forum

Ntabankulu Local Municipality Inter-governmental Forum Terms of Reference have been drafted towards adoption by Council, in line with the Intergovernmental Relations Framework Act 13 of 2005,

Amongst its roles and responsibilities is ensuring:

The main objective of the Ntabankulu IGR Forum is to enhance integrated development and consider priorities in the entire municipality. Additional objectives include the following:

- (a) Development of a Local Programme of Action in relation to the National, Provincial and District programmes.
- (b) To facilitate the coordination and integration of provincial and municipal strategic planning and to put in place mechanisms and procedures that will ensure that both the district and provincial strategic planning inform and are informed by the IDP of the Ntabankulu LM.
- (c) To consult on policy issues that materially affects Local Government.
- (d) To develop and provide mechanisms to engage provincial government, the Office of the Premier and DLGTA on IGR related matters and/or challenges.
- (e) To consider such other matters of mutual interest as either party may place on the agenda of a meeting from time to time.
- (f) To promote economic growth and development through trade, investment and tourism.
- (g) To share knowledge and expertise in local governance generally or in agreed functional areas

7. METHODOLOGY AND KEY ACTIVITIES TO BE PERFOMED

The process to be undertaken based on IDP guidelines. The process will ensure that each phase complied with the required legislation and municipal needs and is within the municipality's available financial and human resources.

The 'core elements' of the IDP Review Phase correspond to the core functions of municipalities as outlined in the Municipal Structures Act and other legislation, the

Department of Provincial and Local Government's IDP Guide Pack III and VI, as well as critical elements that have arisen from the preparation of the IDP's over the past year.

The core components of the IDP Review process are grouped as follows:

Comments received from the various role-players in the IDP process including the

- Comments from the MEC
- Areas requiring additional attention in terms of legislative requirements;
- · Areas identified through self-assessment;
- The preparation of Operational and Sector Plans;
- · Performance Management System (PMS); and

The three key factors that will guide the NLM in prioritizing areas to be covered during the review process are

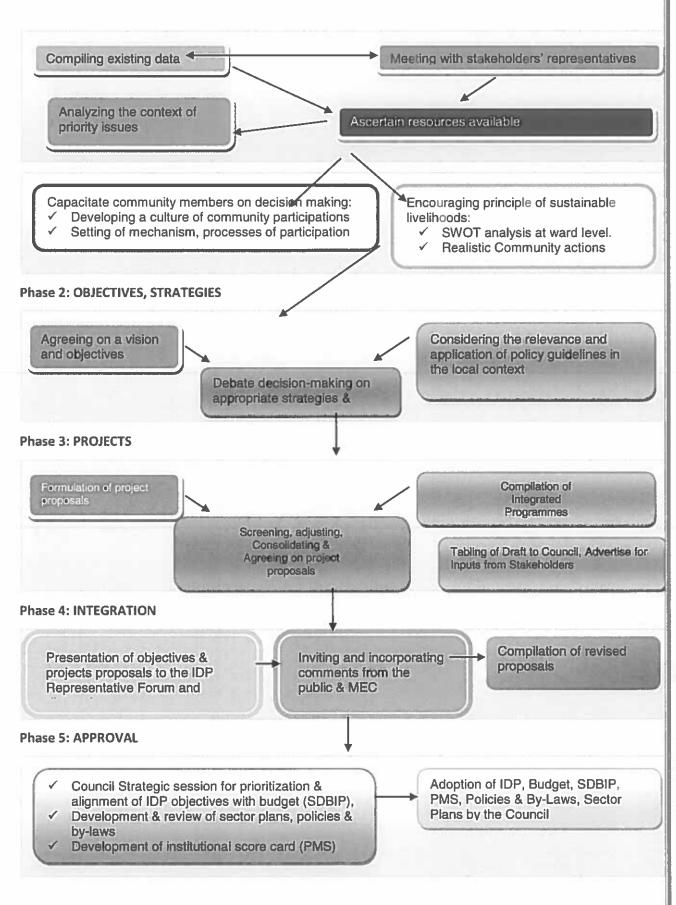
- the availability of funding for the plan or programme in question
- the degree to which the plan or programme is related to the municipality's priority issues
- · whether the plan or programme is a legal requirement or not

Activity Steps:

- 1. Presentation of draft to Municipal Manager
- 2. Strengthening existing IDP Organisational Structures
- 3. Advertising of Process Plan for stakeholder participation
- 4. Adoption of process plan
- 5. Review Situational Analysis
- 6. Identification and assessment focal areas
- 7. Collection of relevant information where required
- 8. Improvements and amendments
- 9. Discussion of plans and programmes by the Steering Committee and IDP Representative Forum
- 10. Draft Reviewed IDP
- 11. Advertisement for stakeholder comments on the Reviewed IDP document
- 12. Consolidation of comments
- 13. Approval of Final Reviewed IDP
- 14. Approved Reviewed IDP to the MEC for Local Government

Figure 2: depicts the five (5) planning phases in respect of purpose, process and outputs.

Phase 1: ANALYSIS



The table below gives further details of the process in Figure 2

	1. ANALYSIS	
Purpose	Process	Output
To ensure that decisions are based on: - People's priority needs and problems - Knowledge on available and accessible resources - Proper information and on a profound understanding of the dynamics influencing the development in a municipality.	1. Data-based analysis of service standards/gaps (including sector-specific data). 2. Participatory problem analysis issues prioritization (cross-sectoral) 3. In-depth analysis related to identified priority issues (population and available resources, etc). 4. Performance review of the previous financial year, first quarter of the municipality and two quarters of the Departments	1. Situational Analysis Reviewed
2. OBJ	Process	Output
To ensure that there is a broad Intergovernmental Forum debate on the most appropriate ways and means of tackling priority issues. Consideration of policy guidelines and principles, available resources, interlinkages, competing requirements and an agreed vision.	1. Integration of quarterly reports by sub- forums 2. Inter-Governmental Forum engagement session for open discussions on ways and means of dealing with the priority issues/problems 3. Strategic debates on cross-boundary issues and intergovernment/sector alignment issues	Vision (for the municipality) Objectives (for each priority issue) Strategic options Financial framework for projects
	3. PROJECTS	
To ensure a smooth planning/delivery link by providing an opportunity for a detailed and concrete project planning process. This phase gives the sector specialists their appropriate roles in the planning process, thereby contributing to a smooth planning — implementation link.	 IDP/PMS Clusters which include the officers from the agencies in charge of implementation (departments, corporate sector agencies). Domain specialists charged with the task of working out project proposals in consultation with specialists from provincial/National agencies and from the communities or stakeholders affected by the project. 	Indicators (quantities, qualities) for objectives Identification of projects. Project outputs with targets and location Major activities, timing Responsible agencies/actors Costs and budget estimates and sources of finance
	4. INTEGRATION	

To ensure that the results of project planning are checked for their compliance with vision, objectives, strategies and resources and that they are all in harmony.

- 1. Presentation of project proposals to the IDP Representative Forum and discussion
- Revision by IDP/PMS Clusters
- Compilation of revised proposals

Revised project proposals

- for priority projects
- 3-year financial plan
- 5-year municipal action plan
- Integrated programmes for LED, environmental issues, poverty alleviation, gender equity and HIV/AIDS
- References to sector plans

5. APPROVAL

To ensure that before adoption of IDP, Budget, SDBIP and PMS, all relevant stakeholders and interested parties, including other spheres of government Has been given an opportunity to comment on the draft plan.

- Discussion of Draft IDP
- Providing opportunity for discussion and consideration of public and MEC comments
- Amendments in line with comments
- Approval & adoption by Municipal Council

Adoption of
Integrated
Development Plan,
Budget, SDBIP &
Performance
Management System
Adoption of Sector
Plans, Policies & Bylaws

8. ALIGNMENT OF IDP & BUDGET TO PROVINCIAL AND NATIONAL PLANS & BUDGET TIMELINES

• Critical dates for planning and budget alignment are as follows:

•	June – August	National and Provincial Departments prepare MTEF Budgets
•	September	National and Provincial Departments prepare adjustments estimates
•	October	Extended National Cabinet Finalize Division of Revenue
•	November	Provincial Cabinet approved Budget proposals – Departments allocations
•	December -January	Council Budget Adjustment
		Adoption of Annual Report
•	February - March	National/Provincial tabling of Budget
		Council table Draft IDP & Budget
•	April	IDP Review & Budget advertised for public comment
		National DORA and Provincial budgets legislated and DORA gazette notices published
•	May	Council Finalizes IDP, Budget, SDBIP & PMS
•	June-July	Reviewed IDP & Budget advertised
		Council Finalizes Performance Agreements

9. FUNDING MECHANISMS

Ntabankulu Local Municipality has budgeted R1 000 000 for IDP.

10. IDP,BUDGET & PMS ACTION PLAN FOR REVIEW 2019/2020

Presented hereunder is a schedule of the programme to be followed by Ntabankulu Local Municipality in its process of reviewing the IDP 2019/2020. This schedule is developed as per the Section 28 and 29 of the Municipal Systems Act 32 of 2000 and will be adhered to so as to ensure that the process of the review of the IDP is credible and adheres to the principles contained in the Act.

4	PRIORITY AREA	ACTIVITY	PURPOSE/OUTPUT	TARGET DATE	RESPONSIBLE ENTITY/PERSON
		PLANNING PHASE: PREPARATION-JULY-SEPTEMBER	N- JULY-SEPTEMBER		
		JULY 2018	The state of the s		
Budget		Submission of Section 71 Report to Provincial & National Treasuries Section 71(1) –The accounting officer of a municipality must by no more than10 working days after the end of each month submit to the mayor of the municipality and the relevant provincial treasury a statement in the prescribed format on the state of the municipality's budget.	MFMA Section 71 Reports	13 July 2018	Chief Financial Officer
PMS		Executive Management Meeting for Quarter 4 and draft Annual Performance Report	Evaluate performance targets and identify service delivery gaps	23 July 2018	MM, Directors, Managers
PMS		Quarter 4 & Draft Annual Performance Report submitted to Internal Audit	Evaluate performance targets and identify service delivery gaps	24 July 2018	IDP IGR & PMS Manager
PMS		Submission of 4 th Quarter and Annual Performance Report 2016/2017 to Standing Committee	Evaluate Achievement of targets and identify service delivery gaps	25 July 2018	All Directors & Portfolio Heads
PMS		Submission of 4th Quarter and Annual Performance Report 2016/2017 to Executive Committee	Evaluate Achievement of targets and identify service delivery gaps	27 July 2018	All Directors
PMS		Submission of 4th Quarter and Annual Performance Report 2017/2018 to Ordinary Council Meeting	Evaluate Achievement of targets and identify service delivery gaps	31 July 2018	Mayor & MM

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7.	IDP, Budget, SDBIP &	Compilation of the draft annual report 2017/2018 as	Compliance with MFMA	07 August 2018	All Directors
	PMS	per Treasury Template and CoGTA	Circular 63		
οj	IDP, Budget, SDBIP &	Executive Management for consideration of June	Evaluate performance targets 14 August 2018	14 August 2018	All Directors
	PMS	2017/2018 & July 2018/2019 performance report &	and identify service delivery		

		IDP Budget and PMS Process Plan 2019/2020	agns		
<u>o</u> ,	Budget	Submission of Section 71 Report to Provincial & National Treasuries Section 71(1) – The accounting officer of a municipality must by no more than10 working days after the end of each month submit to the mayor of the municipality and the relevant provincial treasury a statement in the prescribed format on the state of the municipality's budget.	MFMA Section 71 Reports	15 August 2018	Chief Financial Officer
10.	IDP, Budget, SDBIP & PMS	IDP/Budget/PMS Technical Committee Meeting	Presentation of Draft IDP/Budget and PMS Process Plan	16 August 2018	MM & IDP,IGR & PMS Manager
ri	IDP, Budget, SDBIP & PMS	Submission of IDP/Budget & PMS Process to: 1. ANDM for alignment to District Framework	Alignment of plans with the district municipality	17 August 2018	IDP, IGR & PMS Manager
12.	IDP, Budget, SDBIP & PMS	Submit draft annual report 2017/2018 to Internal Audit for Auditing	Compliance with MFMA Circular 63	20 August 2018	IDP, IGR & PMS Manager
13.	IDP, Budget, SDBIP & PMS	Submit draft annual report 2017/2018 to Audit Committee for review	Compliance with MFMA Circular 63	20 August 2018	IDP, IGR & PMS Manager
14.	IDP, Budget, SDBIP & PMS	Presentation of draft annual report 2017/2018 and Annual Financial Statements to Audit Committee	Compliance with MFMA Circular 63, MFMA S 126,	23 – 24 August 2018	IDP, IGR & PMS Manager Chief Financial Officer
15.	IDP, Budget, SDBIP & PMS	Presentation of the Draft Annual Report 2017/2018, Annual Financial Statements 2017/18 and IDP Process Plan for review 2019/2020 to EXCO	Executive Committee meeting to recommend documents	28 August 2018	Municipal Manager

MM & Mayor	Municipal Manager	Municipal Manager	IDP IGR & PMS Manager		IDP, IGR & PMS Manager	MM, Directors, Managers	Municipal Manager	Chief Financial Officer	Mayor, MM
31 August 2018	31 August 2018	31 August 2018	31 August 2018		06 September 2018	12 September 2018	14 September 2018	14 September 2018	19 September 2018
Compliance with S28 (1) of the MSA 2000, MFMA S 126,	Compliance with MFMA Circular 63	Compliance with S28 (1) of the MSA 2000, MFMA S 126,	MSA of 2000	SEPTEMBER 2018	Ensure community participation in line with S28 (3) of MSA 32 of 2000	Evaluate performance targets and identify service delivery gaps	Signed Performance Agreements for Senior Managers	MFMA Section 71 Reports	Present adopted IDP/Budget Process Plan, Presentation of 1 st Quarter & 2 nd Quarter reports from Sector Departments. Municipality presents 2017/2018 projects
Presentation of the Draft Annual Report 2017/2018 and IDP/Budget/PMS Process Plan 2019/2020 & Annual Financial Statements 2017/2018 to Council Meeting	Submit Draft Annual Report 2017/208 to MPAC for oversight	Submit Draft Annual Report 2017/2018 & Annual Financial Statements to Auditor General	Submit IDP Process Plan with Council Resolution to ANDM, CoGTA	ANALYSIS PHASE:	Advertise Adopted IDP Process Plan for community consumption to Local Newspapers, Website	Executive Management for August Performance Report 2018/2019	Submit Signed Performance Agreements of Senior Managers to CoGTA	Submission of Section 71 Report to Provincial & National Treasuries Section 71(1) —The accounting officer of a municipality must by no more than10 working days after the end of each month submit to the mayor of the municipality and the relevant provincial treasury a statement in the prescribed format on the state of the municipality's budget.	IDP/Budget Rep Forum/IGR Session Q1
IDP, Budget, SDBIP & PMS	IDP, Budget, SDBIP & PMS	PMS	IDP/Budget		IDP, Budget, SDBIP & PMS	PMS	IDP, Budget, SDBIP & PMS	Budget	IDP, Budget, SDBIP & PMS
16.	17.	18.	19.		20.	21.	22.	23.	24.

and progress on 2018/19 projects	2018
and prog	2017/2018

	MM, Directors, Managers	IDP IGR & PMS Manager	Chief Financial Officer	MM & IDP,IGR & PMS Manager	MM & All Directors	MM	MM & CFO
THE REAL PROPERTY.	12 October 2018	15 October 2018	12 October 2018	16-19 October 2018	22-23 October 2018	25 October 2018	30 October 2018
2018	Presentation of Performance Reports and evaluate achievements	Audited 1 st Quarter performance 2018/2019	MFMA Section 71 Reports	Feedback on IDP Implementation and review of ward based plans for all wards	Presentation of Performance Reports and evaluate achievements	Presentation of Performance Reports and evaluate achievements by Ordinary Executive Committee	Presentation of Performance Reports and evaluate
OGTOBER 2018	September Performance Reports and 1st Quarter Performance Reports 2018/2019 presented to Executive Management	1" Quarter Performance Reports 2018/2019 submitted to Internal Audit	Submission of Section 71 Report to Provincial & National Treasuries Section 71(1)—The accounting officer of a municipality must by no more than10 working days after the end of each month submit to the mayor of the municipality and the relevant provincial treasury a statement in the prescribed format on the state of the municipality's budget.	Mayors IDP Outreach Program: Review of ward priorities at Ward Level (Ward 1-17)	1" Quarter Performance Reports 2018/2019 submitted to Standing Committee	1st Quarter Performance Reports 2018/2019 submitted to Ordinary Executive Committee	Ordinary Council Meeting for 1" Quarter Performance Reports 2018/2019 submitted to
The state of the s	PMS	PMS	Budget	IDP, Budget, SDBIP & PMS	PMS	PMS	Budget & PMS
	25.	26.	27.	28.	29.	30.	31.

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Council achievements	Section 52(d) –The Mayor must ,within 30 days of the end of each quarter ,submit a report to the council on the implementation of the budget and the financial state of affairs of the municipality
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	MM, IDP, IGR & PMS Manager	MM & All Directors	MM, Directors Managers	Chief Financial Officer	MM & Mayor	Mayor, MM
	02 November 2018	05 - 07 November 2018	13 November 2018	14 November 2018	19 November 2018	27 November 2018
EVIEW PHASE: NOVEMBER 2018	Presentation of IDP Outreach Report, reviewed ward based plans & Presentation of previous year IDP MEC Comments	Performance Reviews for the 1 st Quarter 2018/2019	Evaluate performance targets and identify service delivery gaps	MFMA Section 71 Reports	Presentation of IDP Outreach Report, reviewed ward based plans & Presentation of previous year IDP MEC Comments	Presentation of IDP Outreach Report, reviewed ward based plans,
STRATEGIES AND OBJECTIVES REVIEW PHASE:	1. IDP/Budget Technical Committee Q2	MM & Section 54,56/57 Managers Performance Evaluation	October Performance Reports presented to Executive Management	Submission of Section 71 Report to Provincial & National Treasuries Section 71(1)—The accounting officer of a municipality must by no more than10 working days after the end of each month submit to the mayor of the municipality and the relevant provincial treasury a statement in the prescribed format on the state of the municipality's budget.	1. IDP/Budget Steering Committee Q2	IDP/Budget Rep Forum/IGR Session
	IDP, Budget, SDBIP & PMS	PMS	PMS	Budget	IDP, Budget, SDBIP & PMS	IDP IGR
	32.	33.	34.	35.	36.	37.

	
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Presentation of service delivery report 2018/2019 by the Municipality and Sector Departments	
Presentation of service delivery report 2018/2019 by the Municipality and Sector Departi	
ntation of 2018/20 ipality an	
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MM, Directors & IDP,IGR & PMS Manager	MM & Mayor	Chief Financial Officer	IDP, IGR & PMS Manager
04-06 December 2018	14 December 2018	14 December 2018	18 December 2018
November, December 2018/2019 Midterm performance report 2018/2019, Budget Adjustment, SDBIP Turnaround, Audit Findings and Action Plan and Risk Register	Ordinary Council meeting for Audited Annual Report 2016/2017 & Council Recess	MFMA Section 71 Reports	For public comments
Management Lekgotla	Mayor tables audited Annual Report & audited Financial Statements to Council with Auditor General's Report & Council Recess	Submission of Section 71 Report to Provincial & National Treasuries Section 71(1)—The accounting officer of a municipality must by no more than 10 working days after the end of each month submit to the mayor of the municipality and the relevant provincial treasury a statement in the prescribed format on the state of the municipality's budget.	Audited Annual Report is made public (Municipal Website, Local Newspapers, All Municipal Sites)
IDP, IGR & PMS and Budget	PMS	Budget	PMS
38.	39.	40.	41.
	IDP, IGR & PMS and Budget Management Lekgotla November, December 2018/2019 04-06 December 2018 Midterm performance report 2018/2019, Budget Adjustment, SDBIP Turnaround, Audit Findings and Action Plan and Risk Register	IDP, IGR & PMS and Budget Management Lekgotla November, December 2018/2019 04-06 December 2018	IDP, IGR & PMS and Budget Management Lekgotla November, December 2018/2019 04-06 December 2018

	IDP, IGR and PMS Manager	Chief Financial Officer	MM/Council	All Directors & Portfolio Heads	MM, Directors	MM, Council
THE PERSON NAMED IN	08 January 2019	11 January 2019	14,15-16 January 2019	14,15-16 January 2019	21 January 2019	24 January 2019
PHASE: JANUARY 2019	Audited Midterm performance 2018/2019	MFMA Section 71 Reports	2018/2019 Midterm performance report, Budget Adjustment, SDBIP Turnaround, Audit Findings and Action Plan and Risk Register	for Midterm performance report 17/18 and SDBIP Turnaround 2017/2018	2018/2019 Midterm performance report, Budget Adjustment, SDBIP Turnaround 2018/2019,	Tabling for adoption of the Midterm performance report 2018/2019 and SDBIP Turnaround2018/2019
PROJECT PRIOTISATION PHASE:	Submission of Midterm performance Report 2018/2019 & SDBIP Turnaround 2018/2019 to Internal Audit	Submission of Section 71 Report to Provincial & National Treasuries Section 71(1) — The accounting officer of a municipality must by no more than 10 working days after the end of each month submit to the mayor of the municipality and the relevant provincial treasury a statement in the prescribed format on the state of the municipality's budget.	Council Strategic Session 1	Standing Committee meetings	Ordinary Executive Committee Meeting	Ordinary Council Meeting
	IDP, IGR & PMS and Budget	Budget	IDP IGR & PMS and Budget		PMS	SDBIP and PMS
	42.	43.	44.	45.	46.	47.

	MM, IDP IGR & PMS Manager	Directors, Managers, Officers	Chief Financial Officer	Chief Financial Officer	MM, Directors, Managers	Directors, Managers, Officers	MM & Mayor
	04-05 February 2019 N	11-14 February 2019 D	12 February 2019 C	14 February 2019 C	15 February 2019 N	18-20 February 2019 D	28 February 2019 N
FEBRUARY 2019	Review of IDP Objectives, Strategies and Projects, Develop draft SDBIP 2019/2020	Mid-Year Performance Reviews 2018/2019 for Directors, Managers and Officers	Midyear engagements	MFMA Section 71 Reports	Evaluate performance targets and identify service delivery gaps	Annual Performance review 2017/2018 for Directors, Managers and Officers	Tabling of Progress Reports by Sector Departments for 2018/2019 Planned Projects 2019/2020. NLM tabling progress report on projects for 2018/2019
FEBRU	Management Lekgotla for review of IDP Objectives, strategies and projects	Individual Performance Evaluations for Midterm 2017/2018	Treasury Midyear engagements	Submission of 71 Reports to Provincial & National Treasuries. Section 71(1) —The accounting officer of a municipality must by no more than 10 working days after the end of each month submit to the mayor of the municipality and the relevant provincial treasury a statement in the prescribed format on the state of the municipality's budget.	Executive Management Meeting for January Performance Report 2018/2019	Annual Performance Evaluations for annual performance 2017/2018	IDP/IGR Forum Meeting
	IDP IGR & PMS and Budget	PMS	PMS & Budget	Budget	PMS	PMS	IDP IGR & PMS and Budget
	48.	49.	50.	51.	52.	53.	54.

	MM, Directors, Managers	MM, Directors, Managers	Chief Financial Officer	Mayor & MM	IDP,IGR & PMS Manager & Directors	MM
	12 March 2019	14-15 March 2019	14 March 2019	18-20 March 2019	21-22 March 2019	26 March 2019
MARCH 2019	Presentation of Performance Reports and evaluate achievements	Develop draft SDBIP 2018/2019, Review of policies & by-laws	MFMA Section 71 Reports	Draft Objectives, strategies and projects for IDP 2019/2020, draft SDBIP 2019/2020, Policies, by-laws and Organisational Structure	Draft IDP 2019/2020-2021/202, Draft SDBIP 2019/2020	Executive Committee for consideration of the Draft IDP 2019/2020-2021/202, Draft SDBIP 2019/2020, Draft Policies, and draft Organisational Structure
APPROVAL PHASE:	February Performance Reports presented to Executive Management	Management Lekgotla for Policies and bylaw review & Organisational Structure Review	Submission of 71 Report to Provincial & National Treasuries. Section 71(1) – The accounting officer of a municipality must by no more than 10 working days after the end of each month submit to the mayor of the municipality and the relevant provincial treasury a statement in the prescribed format on the state of the municipality's budget.	2 nd Council Strategic Session for IDP Objectives, strategies and projects, draft SDBIP 2019/2020, Policies, by-laws and Organisational Structure	Consolidation of Draft IDP 2019/2020-2021/202, Draft SDBIP 2019/202, Policies and Organisational Structure	Ordinary Executive Committee Meeting for tabling of the Draft IDP 2019/2020-2021/202, Draft SDBIP 2019/2020, Draft Policies, and draft Organisational Structure
	PMS	PMS & Budget	Budget	IDP IGR & PMS and Budget	IDP IGR & PMS and Budget	IDP IGR & PMS and Budget
	55.	56.	57.	58.	59.	60.

MM & Mayor		IDP IGR & PMS Manager	IDP IGR & PMS Manager	MM, Directors and Managers	IDP IGR & PMS Manager	Chief Financial Officer
29 March 2019		05 April 2019	05 April 2019	12 April 2019	12 April 2019	12 April 2019
Adoption of the Draft IDP 2019/2020-2021/202, Draft SDBIP 2019/2020, Draft Policies, and draft Organisational Structure	19	Solicit public comments (observe 21 days from the date of advertisement)	Draft IDP submitted to CoGTA	Presentation of Performance Reports and evaluate achievements	Audited 3 rd Quarter Performance 2018/2019	MFMA Section 71 Reports
Ordinary Council Meeting for tabling of the Draft IDP 2019/2020-2021/202, Draft SDBIP 2019/2020, Draft Policies, and draft Organisational Structure	APRIL 2019	Advertise Draft IDP 2019/2020-2021/202, Draft SDBIP 2019/2020.	Send copies of Draft IDP/Budget& Draft SDBIP to relevant stakeholders(CoGTA, NT,PT,AGSA,Legislature)	Executive Management Meeting for 3 rd Quarter 2018/2019 Performance Report	3 rd Quarter Performance Reports submitted to internal audit 2018/2019	Submission of 71 Reports to Provincial & National Treasuries. Section 71(1) –The accounting officer of a municipality must by no more than10 working days after the end of each month submit to the mayor of the municipality and the relevant provincial treasury a statement in the prescribed format on the state of the municipality's budget.
IDP IGR & PMS and Budget		IDP IGR & PMS and Budget	IDP IGR & PMS and Budget	PMŚ	PMS	Budget
61.		62.	63,	64,	65.	99

Portfolio Heads, Directors	Chief Financial Officer	Mayor, MM, Directors	MM & Mayor		Directors & MM	Council	All Directors	IDP,IGR & PMS Manager	Chief Financial Officer	IDP,IGR & PMS Manager
22-23 April 2019	25 April 2019	26 April 2019	30 April 2019		01 – 03 May 2019	07 – 10 May 2019	10 May 2019	13 – 14 May 2019	14 May 2019	15 May 2019
3 rd Quarter Performance 2018/2019	Draft Budget	for 3 rd Quarter Performance Report 2018/2019	Adopted 3 rd Quarter Performance Reports 2018/2019	67	3 rd Quarter Performance Review Reports	Inform community of Draft IDP/Budget	Presentation of Performance Reports and evaluate achievements	To inform priority projects in the IDP	MFMA Section 71 Reports	Presentation of inputs from Roadshows and Presentation of SOMA Concept note
Standing Committees for 3 rd Quarter Performance 2018/2019	Treasury Draft Budget engagements	Ordinary Executive Committee for 3 rd Quarter Performance 2018/2019	Ordinary Council Meeting for 3 rd Quarter Performance Reports 2018/2019	MAY 2019	Individual Performance Evaluations for 3 rd Quarter Performance 2018/2019	IDP/Budget Roadshows : consulting communities on the Draft IDP 2019/2020-2021/2022	April Performance Reports presentation to Executive Management Meeting	Consolidate inputs into the Draft IDP 2019/2020- 2021/2022	Submission of 71 Reports to Provincial & National Treasuries. Section 71(1) – The accounting officer of a municipality must by no more than10 working days after the end of each month submit to the mayor of the municipality and the relevant provincial treasury a statement in the prescribed format on the state of the municipality's budget.	IDP/IGR Technical Committee Meeting
PMS	PMS & Budget	PMS	PMS	10000000000000000000000000000000000000	PMS	IDP IGR & PMS and Budget	PMS	IDP IGR & PMS and Budget	Budget	IDP IGR & PMS and Budget
67.	89	69.	70.		71.	72.	73.	74.	75.	76.

2018/2019 IDP/BUDGET/PMS PROCESS PLAN FOR 19/20 REVIEW

the municipality's budget.	he municipality's budget.				
IDP/Budget and PMS IDP/IGR Forum Meeting Presentation of the Annual		esentation of the Ann		21 June 2019	IDP,IGR & PMS Manager
Performance 2018/2019 and	Performance 2018/2019	rformance 2018/2019	and		
Proposed Projects for financial	Proposed Projects for fi	oposed Projects for fi	nancial		
year 2019/2020	year 2019/2020	ar 2019/2020			

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-	Tabling of Budget Process Plan																																									
2	Submit AFS to AG																							\vdash	-	\vdash	\vdash															
33	Prepare and distribute budget guidelines						Indian de la comp																																			
4	Capital budget preparation with all depts																																									
r.	Submit budget proposals to Budget Office																																									
9	Consolidate Budget Submissions																1000																									
2	Review of Budget Related Policies															W-15												:														
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6	Review tariffs																			223	A STATE OF	88	7 7					_	_				_									
10	Finalize preparation of adjustment budget																																		-							-
=	Submit adjustment budget to council																				-	12000	100							-												
12	Compile Draft Budget incl public participation dates																											U. Carlo														
13	Publish draft budget & submit to Prov & Nat Treasury																					4								-			-					-				
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Council Approval of Final Budget

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11. CONCLUSION

This process plan is another attempt in our endeavour as a municipality to continuously improve on the alignment of our processes both internally and externally as envisaged by South Africa's legislative framework.

The focus of the IDP formulation and budget process as detailed above is to improve on the implementation aspect, financial sustainability and clear linkage between the two processes, resulting in increased and better service delivery to all the communities of Ntabankulu Local Municipality. Ntabankulu IDP, budget and PMS Process Plan will be aligned to Alfred Nzo District Municipality Framework Plan and legislative requirements. The Process Plan will further submitted to Council for approval and to the MEC for Local Government.

This was signed at Margankishy Local Municipality on this 31 St

day of August 2018

Resolution number 6 CM - 04 - 16 | 03 | 18

Endorsed and Approved by the Council

P.T. Sobuthongo

Mayor



NTABANKULU LOCAL MUNICIPALITY

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Enquiries: S. Matiwane

Cell: 063 697 0905

Date: 04 September 2018

COUNCIL RESOLUTION EXTRACT: SCM.04.16/03/18

Extract 31 August 2018

Time: 10H00

Venue: Ntabankulu Municipal Hall.

Adoption of IDP, Budget, PMS Process Plan

In a Special Council Meeting held on the 31 August 2018, the Mayor presented IDP, Budget & PMS Process Plan for 2019-2020 before the council for approval. She reported that the Municipal Systems Act and Municipal Finance Management Act require the municipalities to draft and adopt IDP and Budget Process Plan within a period of at least 10 months before the start of the next financial year. She further stated that the purpose of the IDP, Budget and PMS Process Plans is to ensure that the following processes are happening:

- (i) To allow the community to participate in the setting of appropriate key performance indicators and performance targets for the municipality.
- (ii) Involvement of the local community in the development, implementation and review of the municipality's performance.
- (iii) Cost estimates with dedicated involvement from specific role players in the municipality space.
- (iv) To describe and commit on time frames for smooth running and sequence of activities

Thereafter, the Council RESOLVED

1. That the IDP, Budget & PMS Process Plan for 2019 - 2020 be and is hereby adoption.

Signed

V. Matwasa

06/09/2018